



Strategic Planning Workshop

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What is Strategic Planning for Justice Integration?

- Where are we?
- Where do we want to go?
- How do we get there?



Strategic Planning is Applied in Several Contexts

- For an organization
- For information technology
- For integrated justice

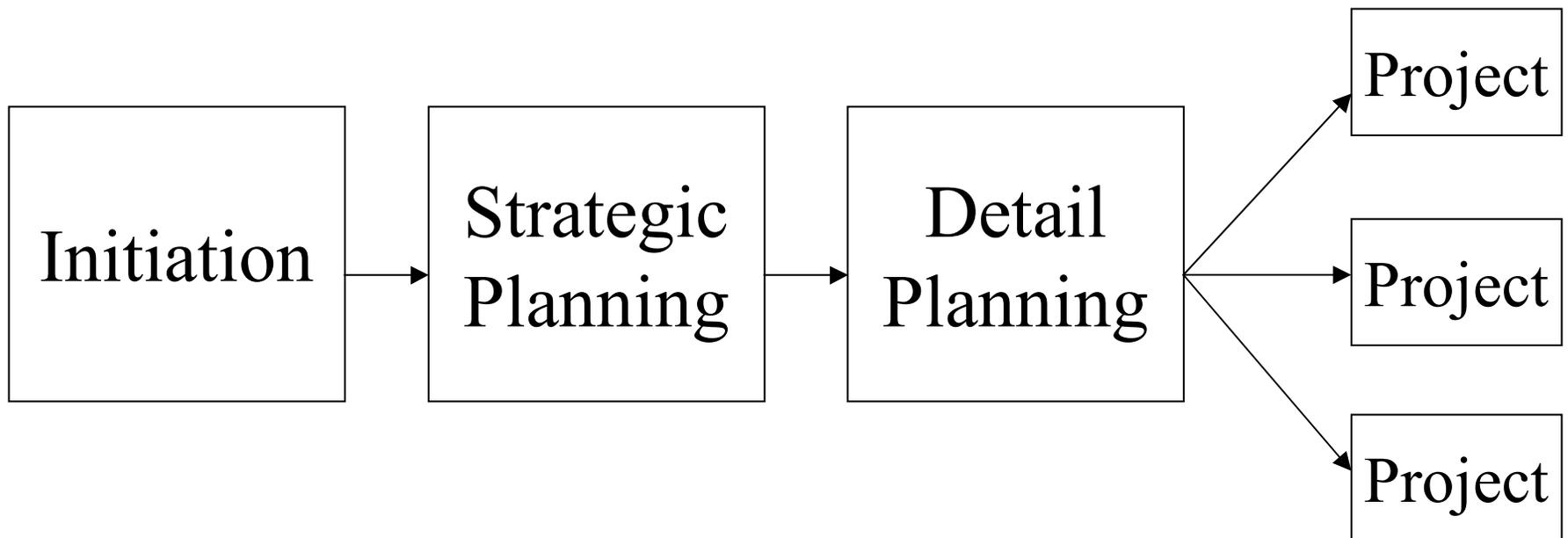


Challenges for Justice Integration Strategic Planning

- Justice enterprise is not a classic organization
- No unified command and control decisionmaking structure
- More concerned with operational requirements of system interfaces
- Must be written at conceptual level



Where does Strategic Planning Fit in the Integration Process?





Who is Responsible for Justice Integration Strategic Planning?

Strategic planning is the first step to be performed after the policy group for the integration initiative is established.



Who is the Audience for the Strategic Plan?

- ✓ Policy leaders
- ✓ Funding bodies
- ✓ Operational staff



Justice Integration Strategic Planning Process: Establish a Common Understanding

The strategic plan should include a definition of integration upon which all members of the policy group can agree.



Justice Integration Strategic Planning Process: Develop a Vision Statement

The vision reflects an idealized view of how the justice system will operate when all of the objectives of justice integration have been accomplished.



Justice Integration Strategic Planning Process: Values and Guiding Principles

Short declarations of the most important values or beliefs that guide justice system officials in the performance of their duties & pursuit of their goals.



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Justice Integration Strategic Planning Process: IIJIS Values

- Efficiency/Effectiveness
- Collaboration
- Innovation
- Action Orientation
- Accountability



Justice Integration Strategic Planning Process: IIJIS Guiding Principles

Examples

- Information is captured one and reused, rather than recaptured when needed again
- Security and privacy are priorities in the development of integrated justice capabilities
- Integration builds on current infrastructure and incorporates capabilities and functionality of existing information systems, where possible



Justice Integration Strategic Planning Process: Operational Requirements

The *Scenario for Information Sharing in Illinois* identifies the future functions, range of information exchanges, and interactions needed among primary entities throughout the justice enterprise for information sharing.



Scenario for Information Sharing in Illinois

First Subject Contact: Upon first contact with subject, the primary objective is to identify the individual, check for warrants, and obtain officer protection information. The officer submits an inquiry containing biometric and demographic identifiers in order to verify the subject's identity, and to query LEADS and SOS. The police officer will receive SOS and warrant data, digital photo, and field notification data within less than 10 seconds and 24 hour currency.



Scenario for Information Sharing in Illinois

First Subject Contact (continued): Additionally, the officer should receive a response that information exists from a variety of other sources such as: CHRI, FOID, AVN, IDOC, DCFS, INS, bond status/conditions, probation status conditions, etc. within 1 minute and 24 hour currency. The information should be concise and uniform.



Justice Integration Strategic Planning Process: Gap Analysis

- Discussion groups
- Research on state justice information systems and networks
- Justice information Exchange Model
- Survey of local justice agency information management practices



Justice Integration Strategic Planning Process: Discussion Groups

- Meetings held with justice stakeholder groups
– police, sheriffs, prosecutors, public defenders, court clerks, and judges
- Participants reviewed *Scenario*, validated model, and identified gaps

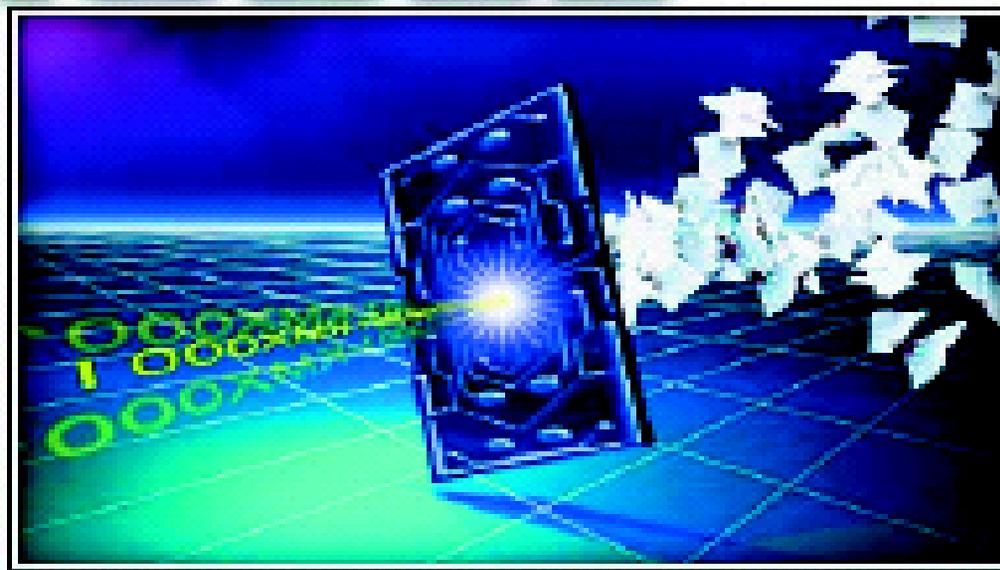


Justice Integration Strategic Planning Process: Research on State Justice Info Systems & Networks

- AVN
- CHRI
- IDOC
- LEADS
- POLARIS
- SOS
- IL Century & State Frame Relay Networks



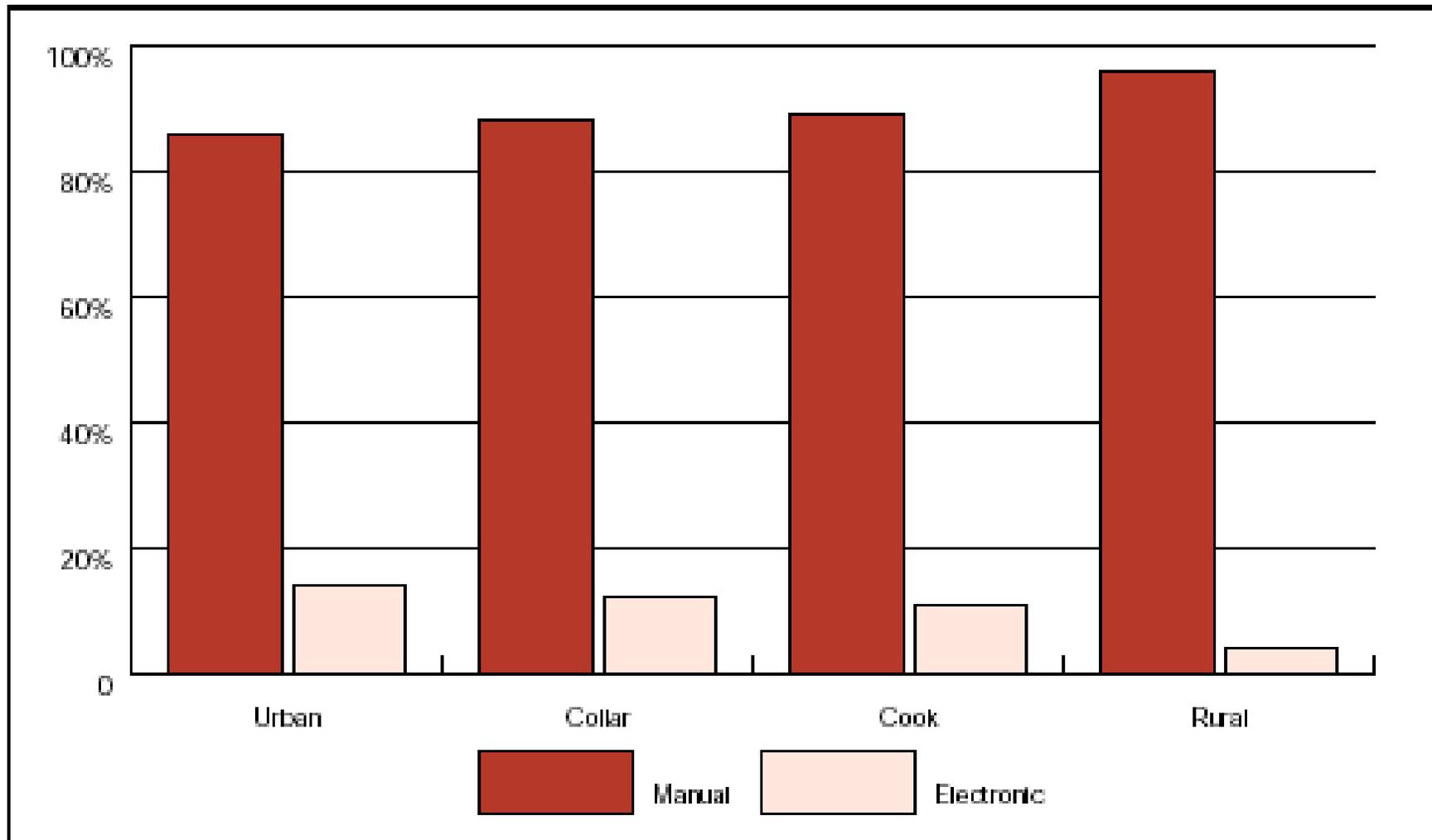
● JUSTICE INFORMATION EXCHANGE MODEL



www.search.org/integration/info_exchange.asp



Manual and electronic transfers by county type





Justice Integration Strategic Planning Process: Strategic Issues

Strategic Issues are fundamental trends, events, and policy choices that influence the ability of the justice enterprise to achieve its mission, vision, and goals. They generally involve conflict over what to do, how to do it, how fast to do it, who should do it, and who should pay for it.



Justice Integration Strategic Planning Process: Strategic Issues

- Strategic Issue (*includes introduction to issue and summary of strategic challenge*)
 - Strategic Goals
 - Objectives
 - Outcomes
 - Performance Measures



Justice Integration Strategic Planning Process: Strategic Issues

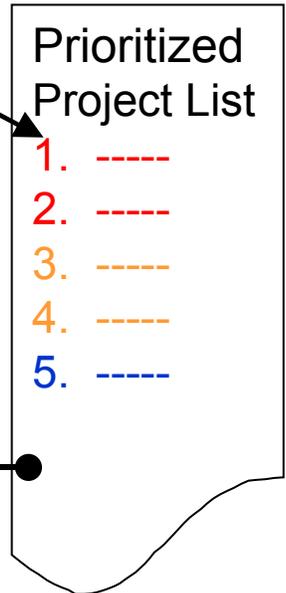
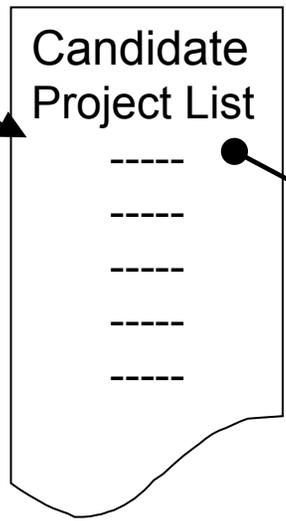
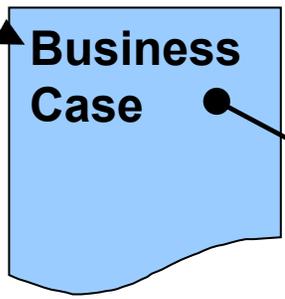
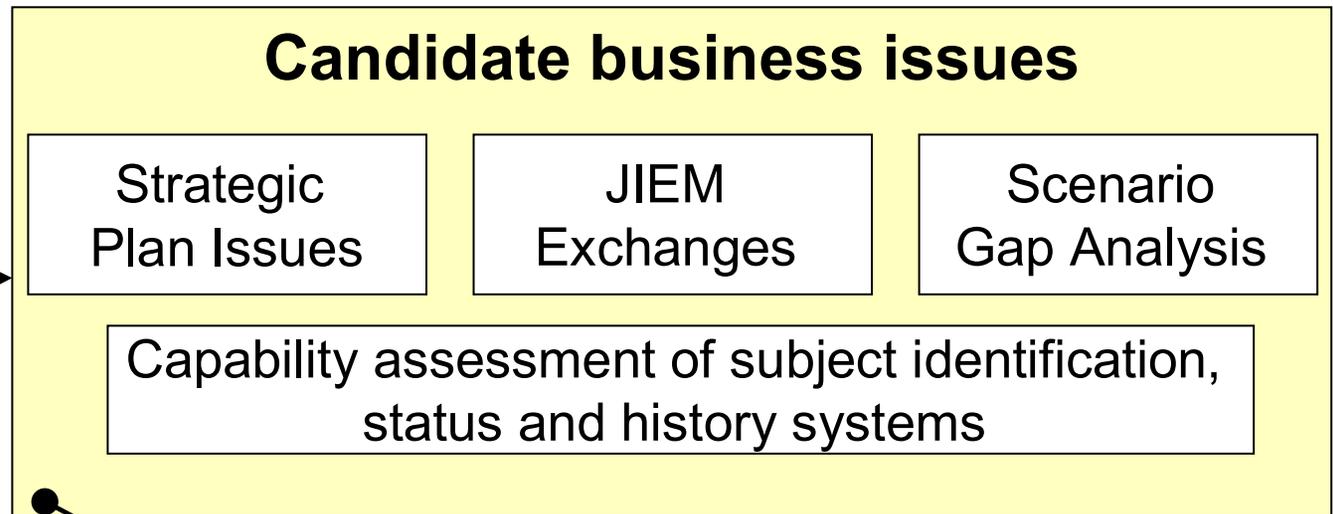
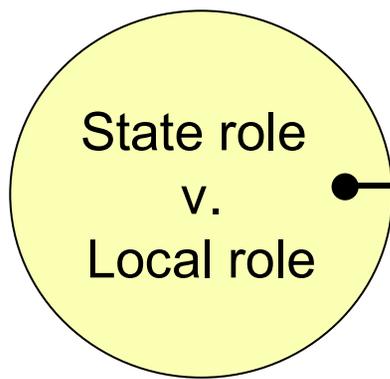
- **Strategic Issue 2:** Integrated collecting and sharing of justice data
 - **Strategic Goal 2:** Coordinate and share data electronically.
 - **Objective 2.1:** On an ongoing basis, encourage participating agencies to provide information that is standards-based and consistent to increase the ability to share electronically.



Justice Integration Strategic

Planning Process: Strategic Issues

- **Outcomes:** Increased public safety and security, better justice decisionmaking; seamless exchange of meaningful data; more information available; improved timeliness, accuracy, and completeness of information.
- **Performance Measures:** Year 1: Number of stakeholders adopting standards/regulations for electronic information exchange. Year 2: Percent increase of stakeholders adopting standards/regulations for electronic information exchange.



	Year 1	Year 2
Project 1		
Project 2		
Project 3		





Tactical Planning

Components

1. Role definition
2. Candidate business issues & justifications
3. Identifying & prioritizing projects to solve business issues
4. Implementation timelines



